

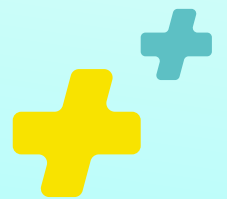


**Transform
Health**

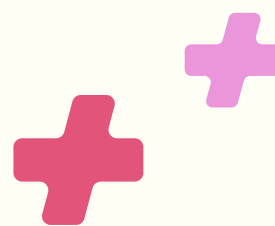


2024

ANNUAL REPORT



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Message from our Executive Committee

We would like to thank all our partners and donors for making 2024 such a successful year.

Over the last year Transform Health has reaffirmed its strategic significance and value to the digital health and wider universal health coverage (UHC) sector.

Working with partners at local, national, regional and global levels, Transform Health has deepened its engagement around its core strategic priorities, notably through the national coalitions, now established across five priority countries, Kenya, Indonesia, Ecuador, Mexico and Senegal. Here coalition partners have been shaping regulatory and policy priorities, such as the implementation of the Digital health Act in Kenya, the development of digital health policies in Ecuador.

On health data governance, Transform Health has taken the Health Data Governance Principles forward through a set of tools that include a [Model Law on Health Data Governance](#) (a blueprint and flexible framework), that provides governments with a non-prescriptive legislative guide and resource that can be used to support efforts to strengthen national laws and frameworks.

Building on the successful launch of the [report](#) Closing the digital divide: More and better funding for the digital transformation of health, Transform Health developed a [Digital Health Investment Checklist](#) and worked with partners such as the WHO, the World Bank, OECD and others to advocate for better investment mechanisms to better track and report on funding for digital health.

These successes would not have been possible without the active engagement and support from our coalition partners, in particular the young people who are such an active and important part of the coalition. This year we have the great pleasure to announce the integration of Young Experts in Tech for Health (YET4H) into Transform Health. YET4H will continue to play a leading role in representing young people in the digital health space and the coalition will ensure their continued growth and success.



Martin Leschorn
Strebel



Christoph Benn



Neema Lugangira



Natasha Sunderji



Dykki Settle



Mohamed El Zemety

Executive Committee of



**Transform
Health**

Message from our Executive Director

Mathilde Forslund



As we conclude a decade of the Sustainable Development Goals (SDGs) we have seen the tremendous impact digital health can have in accelerating progress towards UHC. We have also seen a growing recognition by governments, donors and civil society of the need to get the politics right so that the sector can flourish. Without the politics we don't have the leadership, the enabling environment or the resources that will ensure digital transformation accelerates health for all.

Transform Health continues to push for political support, along with adequate legislation, regulation, policies and funding, that we collectively believe will lead to the digital transformation of health systems at scale and in a sustainable manner. This Annual Report details the progress we have made over the last year. This progress is the result of strong partnerships that are made possible by working as part of a coalition. This collective effort is the hallmark of Transform Health and at the heart of our approach. I look forward to working with all our partners as we enter the final five years of the SDGs.



Join us on our journey to 2030!



2024: Key highlights

JANUARY



Ensuring the incoming health workforce is trained in digital health

[Transform Health Indonesia](#) developed and launched a [digital health curriculum](#) for undergraduate public health study programmes that is being tested and implemented across 132 public health schools in 2025.



JANUARY



Strengthening the health data governance through country leadership and consensus

TRANSFORM HEALTH'S STATEMENT AHEAD OF THE 154TH WHO EXECUTIVE BOARD MEETING AND 77TH WORLD HEALTH ASSEMBLY

Leading calls for a global framework on health data governance

Transform Health published a [coalition statement](#) ahead of the WHO Executive Board meeting that reflects the position of our 215 partners, calling on governments to support stronger health data governance. During the Executive Board meeting as well, PATH (in official relations with WHO), delivered a statement on behalf of the coalition emphasising our call for more robust governance of health data.



FEBRUARY

Assessing the digital readiness of primary healthcare units in Indonesia

[Transform Health Indonesia](#) analysed the [digital health readiness of 27 Primary HealthCare Centres \(Puskesmas\)](#)



across selected states against a standard benchmark developed by the coalition with input from the government. The benchmark can now be used as a tool to help the government conduct the readiness across the country.



FEBRUARY

Transform Health



Action areas for the digital transformation of health to deliver UHC

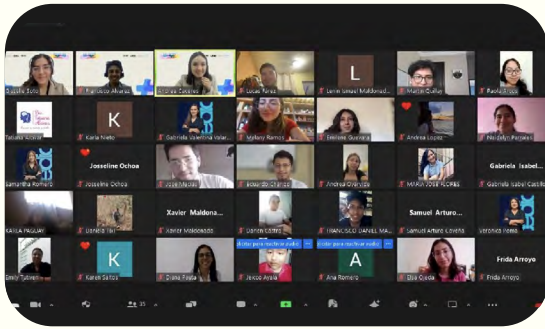
Transform Health's recommendations for the G20 2024

Transform Health issues a statement to G20 highlighting specific action areas for the digital transformation of health to deliver UHC

Transform Health and partners welcomed the focus of the G20 Health Working Group on building resilient health systems worldwide and [called on G20 leaders](#) to prioritise key action areas to ensure the equitable, inclusive and sustainable digital transformation of health systems to achieve health for all in the digital age.



MARCH



Analysing digital health competencies in Ecuador

[Transform Health Ecuador](#) conducted research into the digital health competency needs across the labour market then assessed the way digital health is currently being taught in universities. They also assessed current trends and best practices in training and development on digital health. These analyses will inform changes to the teaching curriculum for health related subjects in universities across Ecuador.

APRIL



Supporting the government to develop legislation to enable the digital transformation of health in Kenya

[Transform Health Kenya](#) has been supporting the Ministry of Health to develop regulation needed to operationalise the [Digital Health Act 2023](#), namely regulation on health information management, on data exchange, on E-Health applications and technologies, complemented by a certification framework.

APRIL



Calling for action to better track digital health financing at the G20

Transform Health was invited on a panel on 'Operationalising the Global Initiative on Digital Health (#GIDH)' during official proceedings of the G20 health working group meeting. We shared perspectives around the need to improve reporting and tracking of digital health investment to advance UHC. We highlighted the lack of information on digital health financing and collectively agreed to 1) strengthen coordination at all levels; 2) develop tools, leveraging existing mechanisms, that can track digital health expenditure; and 3) apply inclusive and participatory processes to address the digital divide.

MAY

National Panorama of Digital Health in Mexico



Evidence driven strategy development in Mexico

[Transform Health Mexico](#) used the findings of the [landscape analysis](#) to develop a two year strategy that includes:

- Working with the state authorities of Aguas Caliente to develop a digital health transformation plan as a model for the development of a federal plan,
- Working with the legislative assembly and partners to press for increased budget allocation to digital health,
- Improving the digital health literacy, skills, and adoption among the public and healthcare professionals through improved education, training, and awareness.

JUNE



Building political support for a global framework on health data governance

Transform Health co-hosted a side event at the World Health Assembly [Stronger Health Data Governance through Country Leadership and Consensus](#) with Ministries of Health: Cameroon, Indonesia, Maldives, Philippines, Sri Lanka and the Council of Ministers of Health of Central America and Dominican Republic (COMISCA - representing eight Ministries of Health of Central America and Caribbean region) and partners, where we presented the model law. We also held two panel discussions; an expert and regional perspectives panel and a government response panel.

JUNE

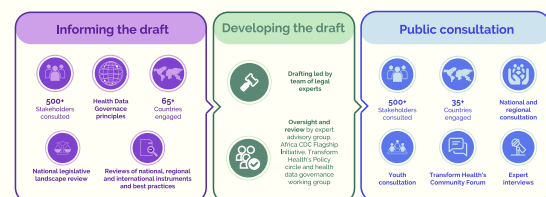


Supporting legislators to actively engage in the digital transformation of health systems at national level

In collaboration with UNITE Parliamentary Network, we launched a joint [parliamentary toolkit](#) to support parliamentarians develop legislation and regulation that will ensure an effective, inclusive, equitable and sustainable digital health transformation.

JUNE

Developing tools and guidance for countries to strengthen their health data governance



Transform Health developed a [Model Law on Health Data Governance](#) for governments to adopt and integrate into their national legislation. The Model law was developed through a consultative process, engaging nearly 1000 stakeholders from 65 countries, including through 20 national, regional and youth consultations. The model law is being tested in seven countries: Malawi, Rwanda, Uganda, Senegal, Cameroon, South Africa and Zambia.

JULY



Working with the government to develop a national plan for the digital health transformation in Ecuador

Transform Health Ecuador worked with the Ministry of Health and the Vice Presidency to develop a national digital health policy. The coalition conducted a [landscape analysis of the health workforce's readiness for digital transformation](#) that fed into the development of a [policy brief](#) and a [white paper](#), which have both been approved by the Ministry of Public Health. As a result the government was able to develop and launch the [National Digital Health Public Policy](#) in December 2024 that will inform the way the state authorities implement the 10 year health strategy.

JULY



Mobilising communities on health data governance

The [MyDataOurHealth campaign](#) continued raising public and political awareness on the issue of health data governance. We launched a [dashboard](#) that captures people's experiences of trying to access their health data. So far over 500 people have taken part in the action and filled in the survey.

A successful evaluation of the campaign revealed an increase in public and political awareness and higher levels of civil society engagement on the issue:

-  200 civil society organisations took part in the campaign.
-  Over 2000 people engaged in campaign activities, met their MPs and went to request their health data at their local health facility.
-  97 MPs took part in the campaign and agreed to take the issue forward in their respective legislatures.
-  The campaign was covered 45 times in the media, including on national television, national radio and in newspapers.
-  In East Africa alone over 6.7 million people were reached by the campaign.

SEPTEMBER



Engaging in high level government convenings on digital health financing

Transform Health joined WHO, the governments of Estonia and Ireland, the International Telecommunication Union, and the Global Disability Innovation Hub at the UN General Assembly to co-host a multi-stakeholder dialogue during the Summit of the Future Action Day on [A Digital Future for All on Investing in Digital Public Infrastructure for Equitable Future Health Systems](#). Speakers representing the Ministry of Foreign Affairs, Estonia, Permanent Mission of Ireland to the United Nations, National Health Authority India, Ministry of Health Brazil, Office of the National Coordinator for Health IT of the United States, WHO, ITU, UNICEF, Transform Health and PATH, discussed themes within financing, governance and digital architecture to ensure digital health transformation is accessible to all.

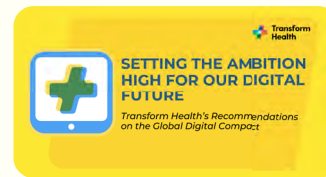
SEPTEMBER

Informing the technical discussions on digital health financing at the G20

Transform Health launched a co-authored [T20 policy brief](#) with PATH on “Investing in Digital Health Transformation in Low- and Middle-Income Countries” that highlighted the need for better coordination and sustained investment in digital health. This work shaped the discussions of the G20 health working group, and is reflected in the [G20 Health Ministers Declaration](#) that calls on countries and development partners to support the tracking of digital health investments.



SEPTEMBER



Influencing global agreements

Transform Health attended the Summit of the Future - a high-level convening during the UN General Assembly that saw the adoption of the [Global Digital Compact](#) by Member States. We made a set of [recommendations](#) for the Compact that included specific commitments to strengthen the legislative and regulatory environment, including reference to the governance of health data underpinned by [equity and rights-based principles](#) that were included in the final document. This builds further momentum and support for a global framework on health data governance.

OCTOBER



Supporting Kisumu county in Kenya to develop a costed plan for digital health transformation

[Transform Health Kenya](#) supported Kisumu County health authorities develop and launch the first [County Digital Health Roadmap](#). The coalition is working in partnership with the national council of governors for this to be adopted as a model across other counties.

NOVEMBER



Addressing the gender divide in digital health

Transform Health launched a policy brief during Digital Health Week titled '[Establishing Gender Equitable Foundations for Digital Health Transformation to Advance Universal Health Coverage](#)' that showcases practical recommendations for integrating gender into digital health policies, programme design, and implementation. We are using this research as a benchmark to inform all our work and pressing for governments to adopt a gender sensitive approach to digital health transformation, including in the development of legislation, regulation and standards.

NOVEMBER

Digital
Health
Week

Creating space for a broader and more inclusive conversation on digital health

Digital Health Week 2024, organised between 4 and 10 November, created a platform that enabled broader public and political conversation on the future of digital health, seeing contributions from diverse stakeholders. Key highlights from the week included:



84+ organisers across 28 countries participated



63 events organised



11 parliamentarians joined events



1 million impressions captured of the #DigitalHealthWeek2024



10,000+ unique visitors on the website



6400+ engagements captured on social media



Around 25% youth-led events organised

DECEMBER

 Transform
Health


DIGITAL HEALTH INVESTMENT CHECKLIST

Key considerations for more equitable and accountable investment to advance Universal Health Coverage



Developing tools and resources to improve investment decisions on digital health

Transform Health launched a **Digital Health Investment Checklist** that sets out key criteria to guide strategic choices for effective digital health investment to support the equitable, inclusive and sustainable digital transformation of health systems. This tool serves as a useful framework to help guide decision-making on investments in digital health to achieve UHC, complementing related tools.



Strategic considerations



Priority investment areas



Advancing the digital transformation of health through our three strategic objectives

Building political will and creating an enabling environment



Strengthening health data governance



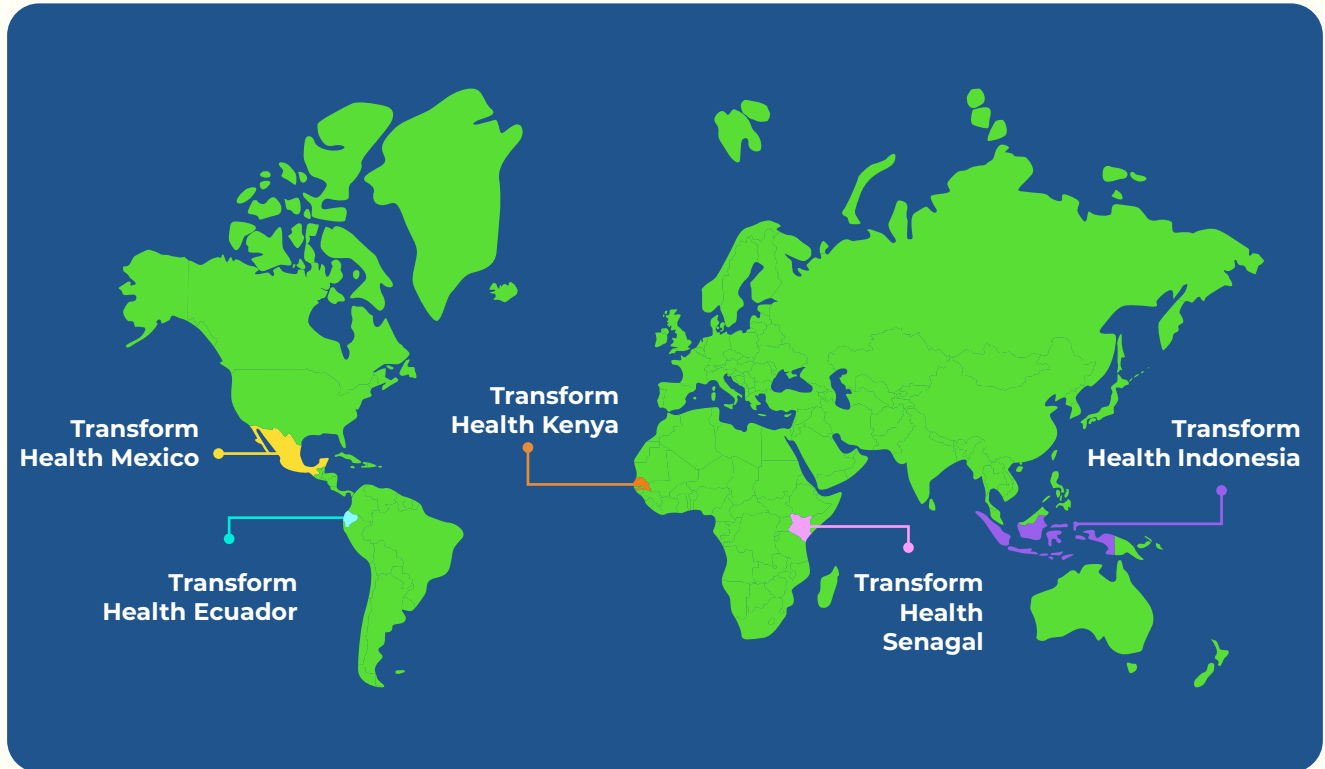
Ensuring more and better funding for digital health transformation



Building political will and creating an enabling environment

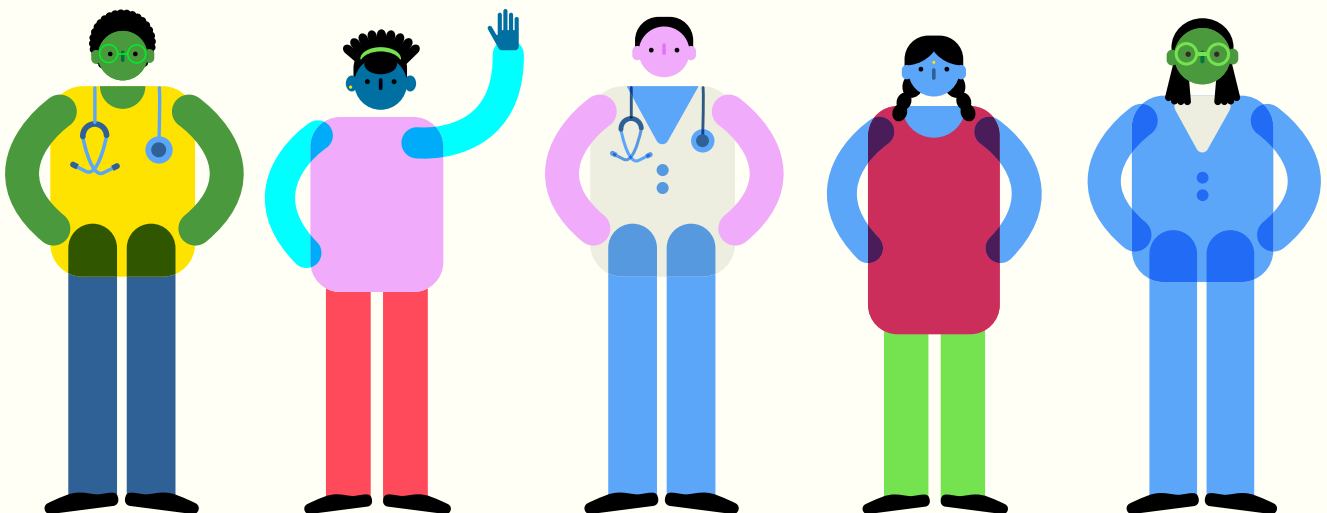


National coalitions



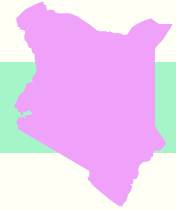
Transform Health has an established presence in Kenya, Senegal, Indonesia, Ecuador and Mexico. The national coalitions are at different stages of maturity. Kenya and Indonesia were established in 2022, Ecuador in 2023, and Mexico and Senegal were set up this year. The national coalitions are at different stages of maturity. Kenya and Indonesia were established in 2022, Ecuador in 2023, and Mexico and Senegal were set up this year¹.

Over the last year Transform Health national coalitions have been building public and political support for digital health, and shaping legislation, regulation, policy, planning, and training and capacity development.



¹Coalitions are set up in two phases. During the first six months partners agree on the governance structure and composition of the coalition, conduct a landscape analysis of the digital health enabling environment and develop a strategy collectively that responds to the country and population needs. The coalitions then transition to phase two - the implementation phase.

Transform Health Kenya



Set up in 2021



33 members



[Transform Health Kenya](#) was set up in 2021 and currently has 33 members. In 2023 the coalition was actively involved in the development of a [Digital Health Act 2023](#), which was approved by the government in September 2023 and passed by parliament in October. This Act is expected to have a [transformative impact on health outcomes](#), as highlighted in the Lancet. Transform Health Kenya has been supporting the Ministry of Health (Directorate of Health Financing, Digital Health, Policy and Research) in developing the regulations needed to operationalise the Act, namely:

An [Digital Health \(Health Information Management\) Regulations](#), which aims to provide more guidance on management of health information in alignment with the Kenya Health Data Governance Framework.

An [Digital Health \(Data Exchange\) Regulations](#), that aims to provide guidance on health data exchange to be applied alongside the Kenya Health Enterprise Architecture Blueprint

An [Digital Health \(E-Health Applications and Technologies\) Regulations](#), complemented by the Certification Framework.

Transform Health Kenya conducted three pieces of research that are being used to inform and influence government policy and practices:

- An **analysis of current standards and guidelines on digital health** to assess the challenges and opportunities of integrating digital health technologies across the healthcare system.
- An **assessment of digital health resource gaps**, focused on four representative counties (Kitui, Kiambu, Tharaka Nithi and Kisumu), with a set of recommendations for policymakers and stakeholders.
- An **analysis of the coverage and use of digital health services by Key Populations (KP)** in Machakos and Nairobi counties in which best practices were identified.



Transform Health Indonesia



Set up in 2021



23 members

[Transform Health Indonesia](#) was launched in May 2021 and currently has 23 members. The coalition identified training and capacity among the health workforce as a major challenge to digitalisation of the health system. To address this, the coalition developed a [digital health curriculum](#) for undergraduate public health study programmes, in consultation with partners, including professional bodies, academics and government representatives. The curriculum will be implemented across 132 public health schools in 2025 and provide public health students with critical knowledge and information on the application and use of digital tools and technology. The coalition will be advocating with the respective Ministries for it to be adopted in all health training institutions across Indonesia.



To improve the overall digital health capacity of the health workforce, Transform Health Indonesia also conducted research into the digital literacy of primary health workers and issued a report - [Digital Literacy Assessment Primary Health Centre Workers](#), including a set of recommendations.

The research used a digital literacy assessment tool to assess health workers along four pillars, digital safety, digital ethics, digital skills and digital culture. Findings suggest the workforce has strong digital skills and digital culture, but low levels of awareness and understanding of digital ethics and issues related to digital safety. The findings were shared with the government to support health workforce training and capacity development needs.



To support the government establish national standards for digital health, the coalition [analysed the digital health readiness of 27 Primary Healthcare Centres \(Puskesmas\)](#) against a standard benchmark we developed. The study produced tools to complement the readiness assessment of primary health facilities, including a digital maturity Index. The findings and recommendations were shared with the Ministry of Health. The coalition is continuing to advocate for their adoption.

Finally, the coalition conducted a [study of electronic patient health records \(ePHRs\)](#) that assessed the strengths of different patient health record systems in different countries and that set out recommendations to support the government integrate ePHR into the health system.

Transform Health Ecuador



Set up in 2022

[Transform Health Ecuador](#) was set up in 2022 and has 29 partners. Transform Health Ecuador has been working with the Ministry of Health and the Vice Presidency to develop a national digital health policy. The coalition then conducted an assessment of the health sector's readiness for [digital transformation](#) that was used to develop a draft [policy brief](#) and a final [white paper](#).

The coalition also convened partners to input into the drafting process. The policy includes key strategies such as implementing interoperable systems, adopting electronic medical records, developing telemedicine services, and addressing the digital divide in health access. The policy also emphasises:

The critical need of strengthening data governance to ensure the secure and ethical use of health data, aligning with international standards.



29 members

The government officially adopted the [Digital Health Transformation Policy](#) at a launch event in December 2024, attended by nearly 200 people from 32 different institutions, including delegates from the Presidency of Ecuador, government entities, media outlets and private organisations. This policy represents a significant step toward digitising Ecuador's health system, addressing inequities in healthcare access, and ensuring quality medical care for all citizens.

The coalition identified the digital readiness of the incoming health workforce (as with Indonesia) as a major challenge to digital transformation. To address this, partners have been working with national authorities, in particular the Ministry of Public Health, the Higher Education Council, and the Council for Quality Assurance in Higher Education (all of whom are part of the coalition), on four pieces of research to inform the development of a set of core components to integrate into national health curricula:

- Research in the current teaching of digital health in academic and training institutions
- Research on Ecuador's labour market in digital health
- An assessment the digital health needs of the health workforce and in the labour market, for which the coalition surveyed 4500 health workers
- An analysis of global trends and successes in digital health training and development

The coalition also conducted a stakeholder mapping and analysis of university administrators to determine curriculum change pathways and key challenges. Transform Health Ecuador will take this work forward in 2025 to ensure digital health is an integral part of all health curricula in Ecuador.

Transform Health Senegal



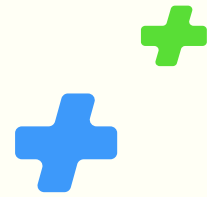
Set up in 2023



20 members



[Transform Health Senegal](#) was set up in 2023 and has 20 members. The national coalition closely engages with the Health and Social Map Unit of the Digital Health and the Health Observatory (CSSDOS), which is part of the Ministry of Health.



Transform Health México



Set up in 2023



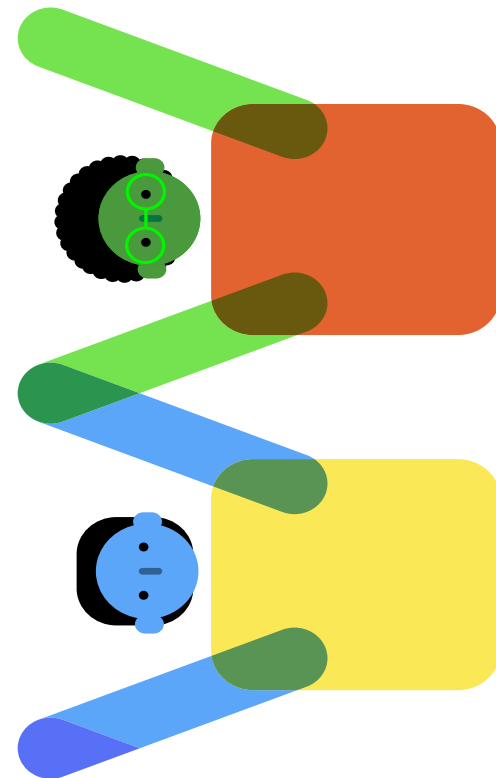
11 members

[Transform Health Mexico](#) was set up in 2023 and now has over 11 members (and growing). This year, the national coalition completed a [landscape analysis](#) that assesses the current state of digital health in the country. Coalition partners used the findings of the landscape analysis to develop a two-year strategy and will begin implementation in 2025.



Prioritising digital health on global political agendas

Global intergovernmental fora such as the G20, the World Health Assembly (WHA) and the United Nations General Assembly (UNGA) are important moments where governments come together to agree on priorities and collective action to address common challenges. These discussions then filter into national policies and priorities. Transform Health has been actively promoting digital health and data as a means of achieving UHC at key global intergovernmental fora, conferences, mechanisms and processes. Our engagement has contributed to a shift in perception and understanding of digital health and a recognition of its vital role in accelerating UHC. This is reflected in the documents and declarations that emerge from these events.



The Summit of the Future



We welcomed the consideration of many of our [recommendations](#) by the Compact.



Transform Health participated in the Summit of the Future - a high-level convening during the UN General Assembly that saw the adoption of the [Global Digital Compact](#) by Member States, setting out objectives, commitments and actions to leverage the full potential of digital technology and to address the issue of equity.

Transform Health endorsed the Global Digital Compact as an important set of commitments that governments need to take forward nationally, regionally and globally for example through a World Health Assembly resolution on health data governance. We will be promoting this important set of commitments in all our work.

Transform Health's thought leadership



We continued with our efforts to strengthen the evidence base around digital health to advance UHC. Together with the Oxford Open Digital Health Journal, we coordinated a special collection on [‘Strengthening the evidence base on the use of digital health technologies to accelerate progress](#)

[towards universal health coverage’](#). To introduce the special collection, we published a [commentary](#) that was co-authored by the coalition’s Executive Director (Mathilde Forslund) and Policy Lead (Kirsten Mathieson), together with other women leaders in digital health, [Yacine Djibo](#), [Caroline Mbindyo](#), [Neema Lugangira](#), [Priya Balasubramaniam](#).

Transform Health also published a Journal article on the Health Data Governance Principles, [‘Strengthening health data governance: New equity and rights-based principles’](#), in the journal International Journal of Health Governance that was awarded the [Outstanding Paper in the 2024 Emerald Literati Awards](#).

Building consensus through strong partnerships



Advancing Universal Health Coverage in the Digital Age

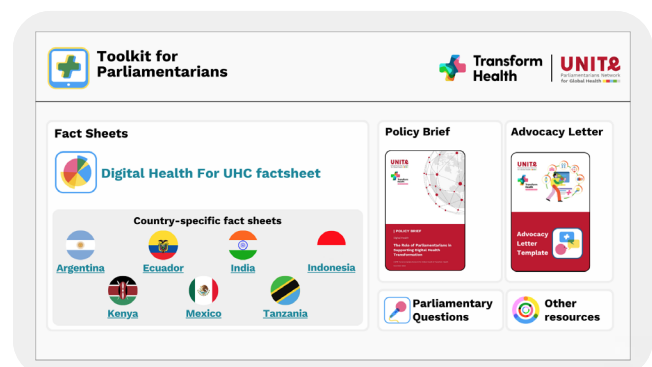
A civil society consultation to inform UHC2030's work on digital health

Transform Health continued to work with UHC2030 and the Civil Society Engagement Mechanism (CSEM) to help bridge the UHC and digital health communities and ensure digital health is prioritised as part of UHC efforts and initiatives. We continued to support the UHC2030 Task Force, bringing in perspectives and expertise from digital health networks to focus efforts and measurement frameworks to take forward the UHC Political Declaration. We also co-convoked a civil society consultation to inform UHC2030’s work on digital health, with OECD and the CSEM. The virtual session brought together 85 participants to gather experiences and perspectives on the role of digital health in advancing UHC.

We continued our engagement with the UNITE parliamentarians network, recognising the

pivotal role of parliamentarians in fostering an enabling environment to advance digital health transformation and UHC. Building on the joint [policy brief](#) we published last year, we launched a joint [parliamentary toolkit](#) that includes resources to support parliamentarians ensure an effective, inclusive, equitable and sustainable digital health transformation.

We participated in a [webinar](#) organised by UNITE aimed at increasing the knowledge and understanding of parliamentarians of G20 nations on the Global initiative on Digital Health and other health priorities during Brazil’s G20 Presidency. On International Parliamentarians Day, we published a [blog](#) recognising the role of legislators in ensuring the digital transformation of health systems to achieve UHC.



Gender and digital health



Establishing Gender Equitable Foundations for Digital Health Transformation to Advance Universal Health Coverage



Scan the code to access the policy brief



This year we scaled up efforts to position the importance of gender in digital health. We launched a policy brief during Digital Health Week - [‘Establishing Gender Equitable Foundations for Digital Health Transformation to Advance Universal Health Coverage’](#) - with recommendations for building a gender-equitable digital health ecosystem to advance UHC, including a call to action for decision makers and all stakeholders.

CALL TO ACTION



Mainstream gender in digital health



Invest in people



Strengthen legislation and regulation



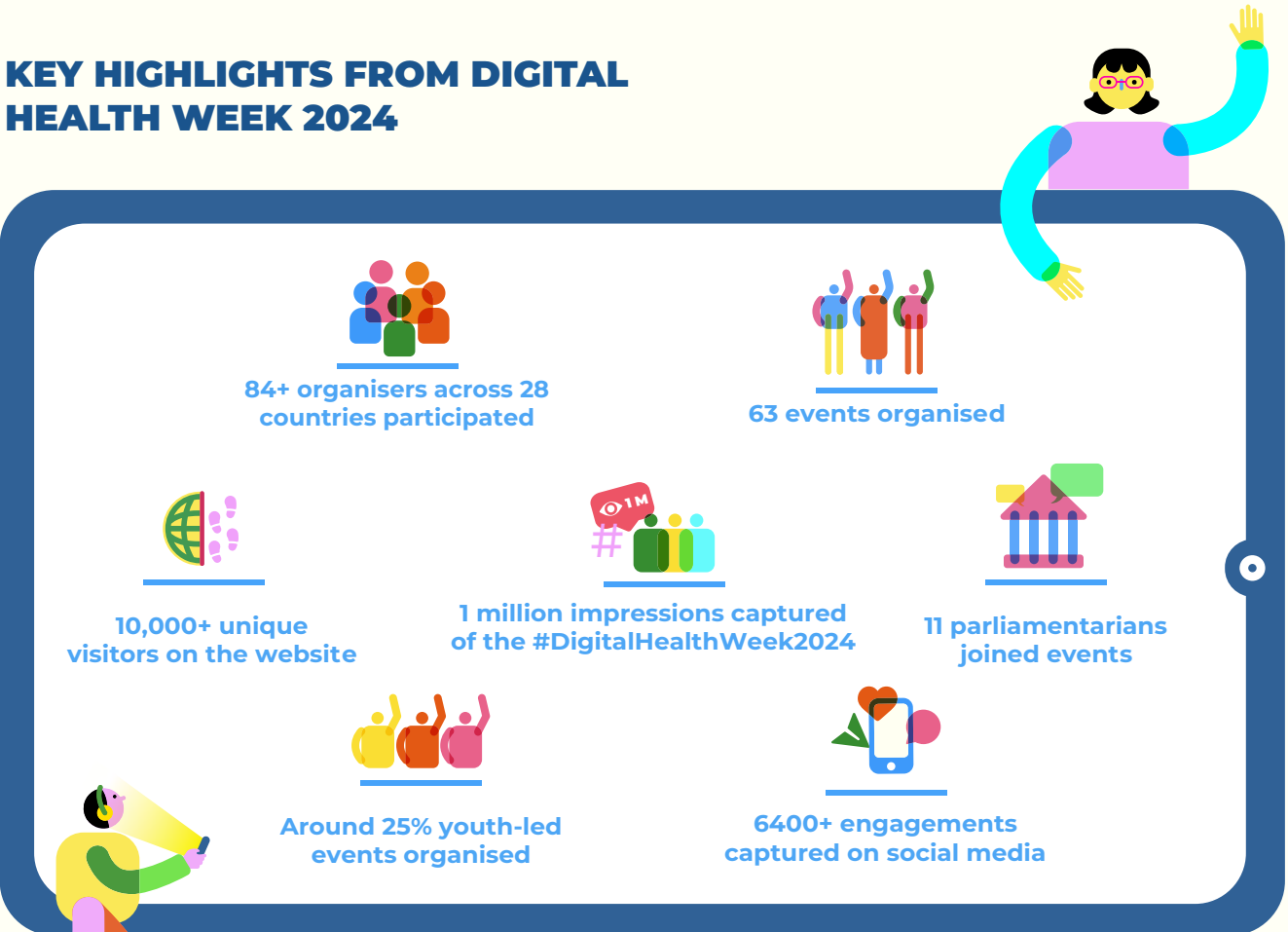
During Digital Health Week we co-hosted an event that focused on how gender equity biases in the design and implementation of digital health tools impact healthcare delivery and outcomes for women and girls, along with Speak Up Africa, African Women in Digital Health, HealthEnabled and YET4H. The outcomes of the report were presented during this event. The report was then launched at the Global Digital Health Forum.





Digital Health Week

Digital Health Week 2024 (from 4 to 10 November) was a great success! This year Digital Health Week was organised around six themes:

<p>Future proofing digital health through aligned leadership and a fully trained workforce</p> 	<p>Scaling digital public infrastructure to achieve UHC</p> 
<p>Digital Health, Data and patient centred care: how to put people first</p> 	<p>Creating an enabling environment for effective and equitable digital health transformation</p> 
<p>Climate change and digital health</p> 	<p>Decolonising digital health, gender diversity and inclusion</p> 

KEY HIGHLIGHTS FROM DIGITAL HEALTH WEEK 2024



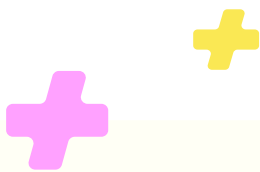
 <p>84+ organisers across 28 countries participated</p>	 <p>63 events organised</p>	
 <p>10,000+ unique visitors on the website</p>	 <p>1 million impressions captured of the #DigitalHealthWeek2024</p>	 <p>11 parliamentarians joined events</p>
 <p>Around 25% youth-led events organised</p>	 <p>6400+ engagements captured on social media</p>	

Strengthening health data governance



Transform Health has established itself as a global leader on health data governance. At the outset, the coalition recognised the need for a stronger legislative and regulatory environment to enable health systems to maximise the use of data for public benefit purposes while protecting personal privacy and rights. This issue has become more salient with the increased technological capabilities, particularly the advent of Artificial Intelligence (AI).

Transform Health and partners have been calling for a global and a set of regional health data governance frameworks to be agreed and developed by governments. We believe that global and regional frameworks are important to ensure countries reach a consensus, agree on and commit to core areas that should be addressed through legislation that will ensure a level of compatibility in national approaches. This will foster greater legal coherence across jurisdictions, which is important for cross-border data sharing.



Building political support for a global health data governance framework

Transform Health continues to encourage governments to develop and endorse a global health data governance framework through a World Health Assembly resolution, and for the adoption of regional frameworks through regional processes. To support this process we continue to promote the [Health Data Governance Principles](#), which have now been endorsed by more than 170 organisations and governments, including the Ministries of Health of Cameroon, Sri Lanka and the Philippines.



Driving health data governance country leadership and consensus

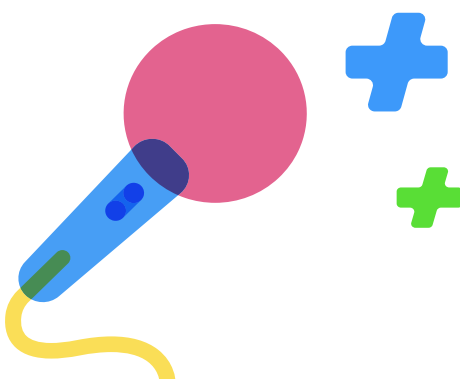
Ahead of the WHO Executive Board meeting in January (where the agenda of the World Health Assembly is agreed), we published a [statement](#) calling for government support for health data governance and during the meeting in Geneva had bilateral meetings with approximately 20 governments to strengthen engagement and build political will on this issue. On behalf of the coalition, PATH (that is in official relations with WHO), delivered a statement during the Executive Board meeting emphasising the need for more robust health data governance, calling on Member States to support a World Health Assembly (WHA) resolution towards this.



During the WHA, in May, we organised a side event on [“Stronger Health Data Governance through Country Leadership and Consensus”](#), co-hosted with the Ministries of Health of Cameroon, Indonesia, Maldives, Philippines, Sri Lanka and the Council of Ministers of Health of Central America and Dominican Republic (COMISCA - representing eight8 Ministries of Health of Central America and Caribbean region), together with OECD, Africa CDC, World Health Organization, the Health Data Collaborative, Fondation Botnar, Asia eHealth Information Network (AeHIN), Pan African Health Informatics Association (HELINA) and RECAINSA. During the event, we presented the [Model Law on Health Data Governance](#) that we developed with partners.



Transform Health continued to build political support for health data governance at the UN General Assembly in September, where we organised a side event with the World Health Organization, the Health Data Collaborative, OECD, PATH, Partnership for Maternal, Newborn and Child Health (PMNCH), and Young Experts Tech for Health (YET4H) on [“Strengthening Health Data Governance in the Digital Age: Leadership, Collaboration, Action”](#), as part of the Science Summit for the UN Sustainable Development Goals (SSUNGA79). The session included a panel on diverse community perspectives. This was followed by a government panel with speakers from Burkina Faso, Kenya and Somalia. This event aimed to build political support to strengthen health data governance, including through supporting a global health data governance framework and stronger national legislation and by implementing the commitments set out in the Global Digital Compact, and the recommendations from the High-level Advisory Body on Artificial Intelligence.



Developing the model law

The [Model Law on Health Data Governance](#) provides a legislative guide for governments to use (fully or in part) to strengthen national legislative and regulatory frameworks on health data governance.



Transform Health developed an [implementation guide](#) to support governments and other stakeholders to use the model law and worked with partners and a number of governments to explore the practicalities of using the model law to strengthen national legislative frameworks, enabling us to develop test cases, while supporting governments with these efforts. We also developed

a health data governance [legislative and regulatory assessment tool](#) that can be used by governments and other stakeholders to assess their national frameworks and identify areas that could be strengthened. We are pushing for this Model Law to be used as a resource for the development of a global and regional framework on health data governance.



Engaging legislators to achieve robust national frameworks

Transform Health has also been working with legislators to build support for health data governance. Transform Health co-hosted a parliamentary inquiry during the UNITE Global Summit in October on “Trust, Tech, and Equity: Strengthening Legislative Frameworks to Responsibly Govern Data, AI, and Innovation for Health” where we highlighted the importance of health data governance for digital health, including AI, and emphasised the critical role of parliamentarians in developing more robust legislation.



National and regional engagement on health data governance

PROMOTING A REGIONAL FRAMEWORK ON HEALTH DATA GOVERNANCE

Transform Health continues to work at the national and regional level to build support for a global framework on health data governance, and to establish regional precedents. In the Africa region Transform Health and HELINA have been co-chairing the Africa Centre for Disease Control (Africa CDC) Flagship Initiative on Health Data Governance as a way to take forward Africa CDC's Digital Transformation strategy. The Flagship Initiative aims to support governments to strengthen their health data governance, including through the development of a regional framework and a set of tools and technical guidance.

During the Africa HealthTech Summit in October, we co-hosted a session with HELINA and Africa CDC on "Africa Leading the Way: Regional Consensus and Action to Strengthen Health Data Governance". Speakers included the AU Commission Director of Health and Humanitarian Affairs and government representatives from Rwanda and Uganda. This and other sessions contribute to the growing support for a regional framework on health data governance and complements the coalition's national level engagement.

Transform Health and partners from the Flagship Initiative published a joint statement for the African Union (AU) Heads of State meeting setting out our asks for a regional commitment on health data governance



Transform Health Senegal organised a regional consultation to gather feedback and validate the draft Model Law. Transform Health is working with partners in other regions as well to build up support for a regional framework on health data governance.



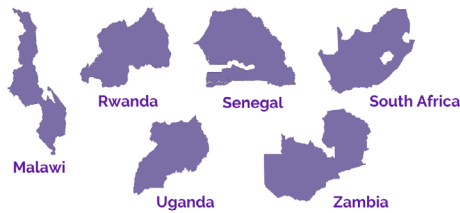
BUILDING SUPPORT FOR HEALTH DATA GOVERNANCE AT THE NATIONAL LEVEL

Transform Health has been advocating for stronger health data governance at the national level by encouraging governments to endorse and use the Health Data Governance Principles, and to adopt the Model Law (or its components) into national legislation.

Testing the Model Law

Transform Health worked with national governments and stakeholders in Cameroon, Malawi, Rwanda, Senegal, South Africa, Uganda and Zambia to use the Model Law to strengthen national legislation. We analysed current legislation in relation to the Model Law’s provisions and then developed a roadmap setting out a pathway to integrate core components that will strengthen domestic legislation.

Using the Model Law on Health Data Governance to strengthen and improve national frameworks (six countries)



With plans to conduct similar exercises across more countries and regions in the future

Strengthening national legislation

Governments continue to use the Health Data Governance Principles as a reference text to develop their own regulation and legislation. In Kenya the Health Data Governance Principles were used to develop the Kenya Health Data Governance Framework. In Indonesia the Health Data Governance Principles are being used to shape national health data governance regulations, and in the Maldives, they are being used to inform their Data Protection Bill.



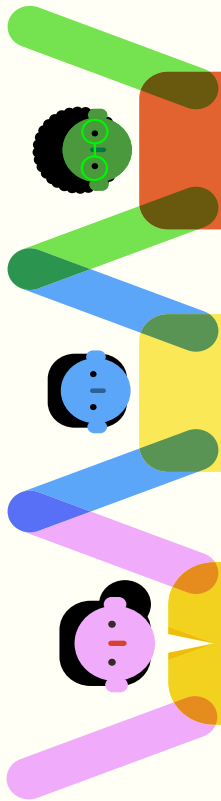
Equity and rights-based principles



Driven and developed by civil society through an inclusive and consultative, bottom-up process stewarded by Transform Health

Developed using inputs from over 200 contributors from over 130 organisations through 5 regional workshops and 3 global workshops

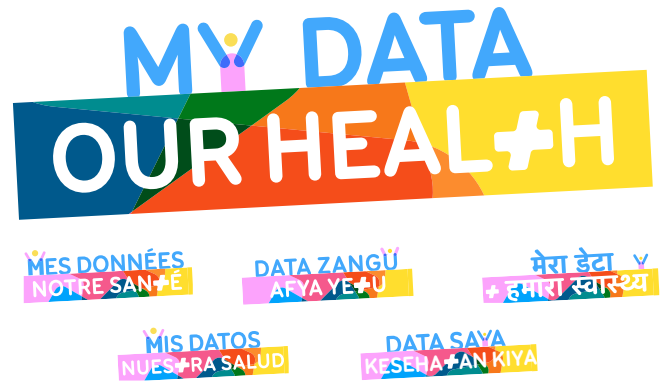
A tool and conceptual framework for civil society organisations and other stakeholders to advocate for equitable, human rights-based approaches to health data governance at national, regional, and global levels.



MyDataOurHealth Campaign

To build awareness and political support for health data governance, Transform Health launched a popular mobilisation campaign called [MyDataOurHealth](#) in January 2023.

The campaign pilot, held across East and West Africa, came to an end in October was a great success in achieving its objectives of raising public attention and , media coverage, in building awareness among politicians, and in getting civil society involved in supporting wider advocacy efforts.



West Africa 

Mobilised more than 1700 youth, women and marginalised community representatives to engage local health representatives, politicians and the media.

More than 27 stories about the campaign were aired in the media (TV, radio and newspapers).

40 MPs participated in workshops and committed to the campaign.

Over 100 civil society organisations participated in events, received awareness raising training on health data governance and committed to taking action on the issue.

More than 667,879 people were reached through social media.



East Africa 

Partners provided 271 awareness raising trainings to youth, women and marginalised community representatives.

At least 580 youth women, and marginalised community representatives took part.

Over 100 civil society organisations participated in events and committed to taking action on the issue.

76 journalists received media trainings on health data governance.

57 MPs participated in events and committed to taking the issue forward in parliament.

A total of 6,764,294 people were reached through the media.





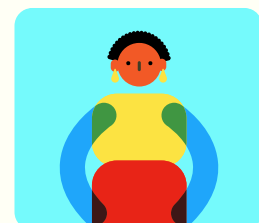
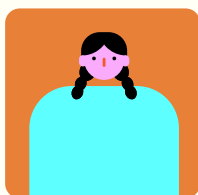
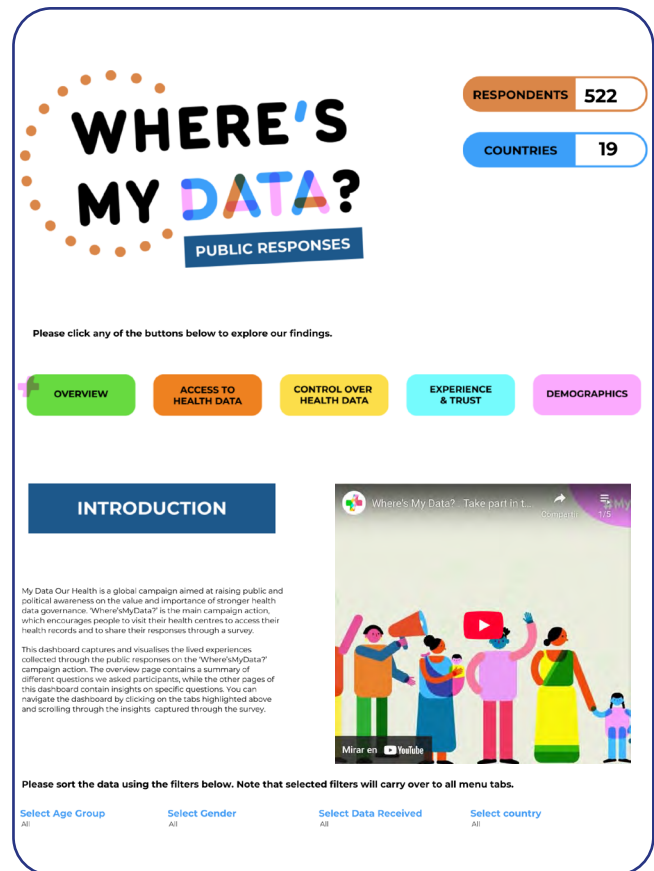
Campaign partners

helped organise and support the **Where's My Data?** campaign action

More than 500 people across 17 countries took part



Over 28 organisations organised activities, among which was the Where's My Data? action that encourages individuals to go to their health centres and request their electronic health data. Through this action people were able to experience the issue first hand, test the data management system for themselves and understand their rights, and how they are being enacted at the local level. More than 500 people from 17 countries took part. Their experiences were captured in a survey, the results of which have been consolidated in a dashboard.



Ensuring more and better funding for digital health transformation



Building political support for increased and better coordinated investment

Transform Health continues to play a leading role advocating for more funding and better resource allocation for digital health. Building on the successful launch of the report [Closing the digital divide: More and better funding for the digital transformation of health](#) in 2022, we have been taking forward the recommendations and engaging stakeholders during key events and moments to drive political action on this agenda.



KEY MOMENTS AND EVENTS

Transform health continued to leverage key moments and events to engage stakeholders around these recommendations and to drive political action on this agenda.

G20

Transform Health continued its engagement with the G20 this year to ensure digital health is recognised as a critical enabler of UHC. The coalition set out its priority recommendations for G20 leaders, through a [joint coalition statement](#) with the Partnership for Maternal, Newborn and Child Health (PMNCH), HealthAI, RECAINSA, Asia eHealth Information Network (AeHIN), FIND and PATH that was published at the beginning of the Brazilian 2024 Presidency. As part of official G20 discussions, Transform Health was invited to speak during the main session of the second G20 Health Working Group meeting (April 2024) on 'Operationalising the Global Initiative on Digital Health (GIDH) from Local to Global' where we shared perspectives on the need for improved reporting and tracking of digital health investment to advance UHC. During this session we highlighted the recommendations of the 2022 report 'Closing the digital divide: More and better funding for the digital transformation of health'. Together with the other panelists - WHO, World Bank, OECD, USAID, and UNICEF - we highlighted the need to strengthen coordination at all levels; develop tools to track digital health expenditure and

quantify the value of investment; and to apply inclusive and participatory processes to address the digital divide and ensure that people and patient outcomes are represented. These perspectives were reflected in the 2024 [G20 Health Ministers' Declaration](#). We will continue to work with partners to ensure these commitments are taken forward.



We also co-hosted an official side event during the Working Group meeting on 'Building consensus for a country-centered, collaborative approach to sustainable digital health transformation', together with OECD, PATH, and WHO. We moderated a session on health data governance, where we presented the [Model Law on Health Data Governance](#)



and made the case for a global framework. Together with a keynote from the Director of Digital and Health Systems Modernisation, European Commission (DG SANTE) and a distinguished panel of speakers including representatives from Africa CDC, OECD, the Patrick J McGovern Foundation and the WHO Regional Office for Europe, we highlighted the need for stronger health data governance, particularly more robust legislative and regulatory frameworks to maximise the potential of health data for public benefit and improve health outcomes.

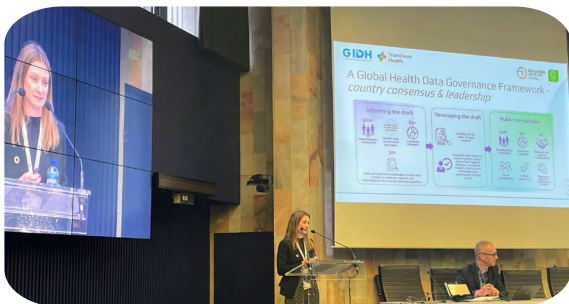


As part of the T20 process Transform Health and PATH co-authored a **T20 policy brief** on “Investing in Digital Health Transformation in Low- and Middle-Income Countries”, highlighting the need for better coordination

and sustained investment in digital health. Transform Health also participated in the H20 Summit in June speaking on a [panel on ‘G20&G7 Legacy Initiatives’](#), where we pushed for improved digital health investment, and highlighted key challenges and opportunities to advance this agenda. Transform Health’s recommendations were recognised in the [G20 Health Ministers’ Declaration](#) and the G20’s call for tracking digital health investments to avoid duplication of monitoring obligations. This built on our T20 policy brief and collaborative work with the WHO, World Bank and others under the umbrella of the Global Initiative on Digital Health (GIDH). Transform Health will continue to collaborate with G20 leaders, partners, and other stakeholders to build on these discussions and work to move from commitment to action.



WSIS+20 Forum

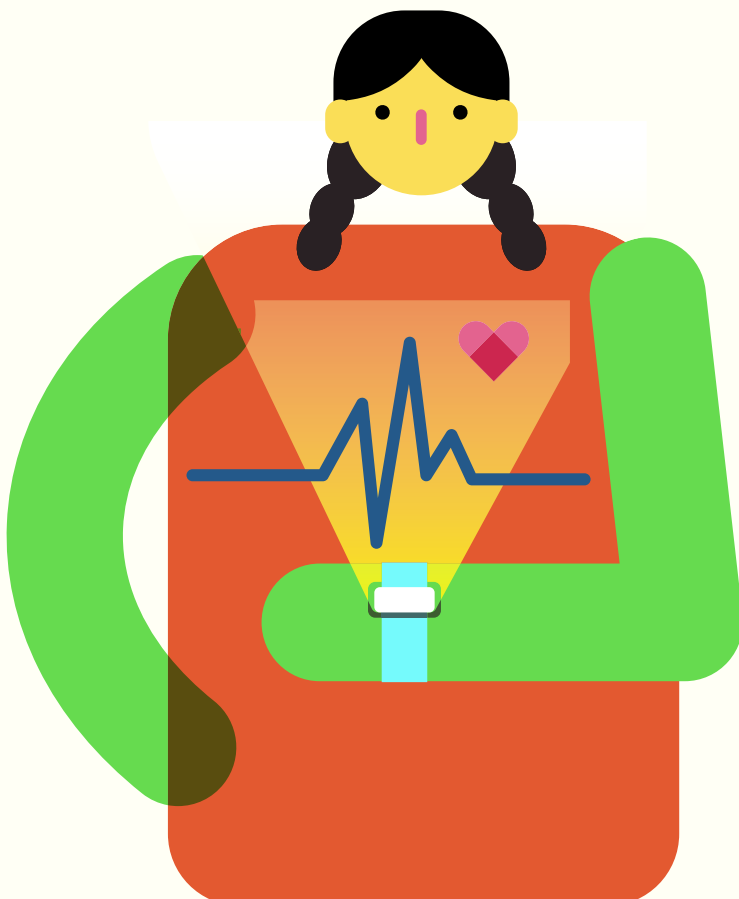


In May we participated in the Global Initiative on Digital Health (GIDH) Multi-stakeholder Dialogue on National Digital Health Transformation, as part of the WSIS+20 Forum in Geneva, where we co-moderated a session on financing. The session highlighted how we can better optimise digital health investment to achieve equitable, inclusive, and sustainable digital health transformation.

The Summit of the Future

At the UN General Assembly, Transform Health co-hosted a multi-stakeholder dialogue with WHO, the governments of Estonia and Ireland, the International Telecommunication Union, the Global Disability Innovation Hub, during the Summit of the Future Action Day. The dialogue entitled [A Digital Future for All on Investing in Digital Public Infrastructure for Equitable Future Health Systems](#), included speakers from the Ministry of Foreign Affairs, Estonia, Permanent Mission of Ireland to the United Nations, National Health Authority India, Ministry of Health Brazil, Office of the National Coordinator for Health IT of the United States, WHO, ITU, UNICEF, Transform Health and PATH. Participants discussed challenges

with financing, governance and architecture to ensure digital health transformation is accessible to all.



Through these high level events, Transform Health has been building political support for increasing funding for digital health and encouraging governments to adopt the six recommendations laid out in the report Closing the Digital Divide.



Providing governments and others with resources to make better investment decisions

SUPPORTING MORE TRANSPARENT, EFFECTIVE AND ACCOUNTABLE DIGITAL HEALTH INVESTMENT

Transform Health and partners are supporting efforts and driving action towards more transparent, effective and accountable digital health investment, including through the development of a [Digital Health Investment Checklist](#). The Checklist sets out key criteria to guide strategic choices for effective digital health investment that supports [the equitable, inclusive, sustainable digital transformation of health systems](#), to achieve UHC. The criteria are framed around six strategic choices, together with priority investment areas. Access the checklist and find out about the strategic consideration and priority investment areas.



Strategic considerations



Priority investment areas



The Checklist was developed through an inclusive process, that involved consultations and input from Transform Health's digital health investment working group; an online survey; input from Transform Health's national coalitions; a youth consultation; as well as input received during a workshop co-hosted with YET4H, PATH, health.enabled and held during the World Health Assembly.

Transform Health has been working with partners to drive action towards improved tracking of domestic and donor digital health investments, using existing mechanisms such as National Health Accounts, the OECD-DAC reporting system, and integrated into routine UHC monitoring.

We believe that by standardising the tracking and reporting of digital health investments, countries can better identify where funding is being channelled and where it is needed.



It also allows civil society and others to advocate for the necessary resources to be effectively and equitably allocated, and to advocate for improved coordination and prioritisation of investments that deliver long-term health impact.

National and regional level engagement on resourcing and investment

ADVOCATING FOR MORE RESOURCES FOR DIGITAL HEALTH AT NATIONAL AND SUB-NATIONAL LEVELS

Transform Health Kenya



In 2024, [Transform Health Kenya](#) played a pivotal role in advancing digital health in Kisumu County by guiding the development of a comprehensive costed [Digital Health Transformation Roadmap](#). The Roadmap was developed through drafting workshops and stakeholder validation meetings with Kisumu County, National Government representatives and with experts in digital health and rights, as well as representatives from civil society, notably youth, women and marginalised communities.

The estimated cost to support the recommended road map in Kisumu county across:

44 HEALTH CENTRES	74 DISPENSARIES
20 HOSPITALS	OVER 5 YEARS

IS \$2'944'825.06
(approximately)

Transform Health Ecuador

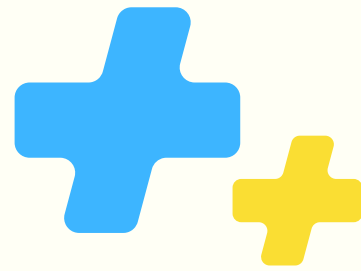


[Transform Health Ecuador](#) is playing a critical role in advancing digital health investment through the development of a budgeted digital health work plan, aligned with the National Ten-Year Health Plan for 2025. This funded action plan will provide the financial framework to implement digital health transformation initiatives, ensuring alignment with the [Digital Health Transformation Policy](#), which Transform Health Ecuador co-created with the Ministry of Public Health and key stakeholders, including civil society, academia, and the Vice Presidency. It serves as the guiding framework for ensuring that investments are aligned with national health priorities.

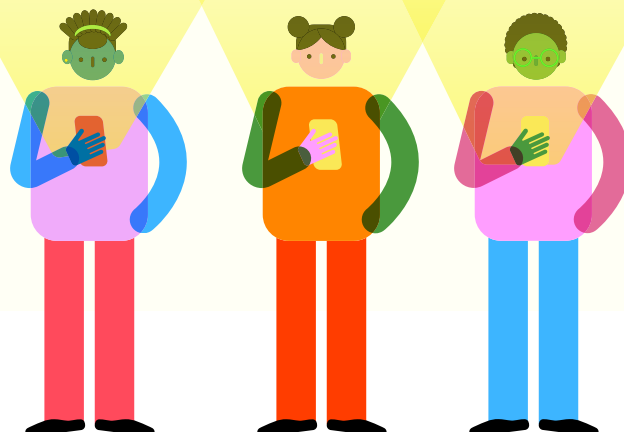
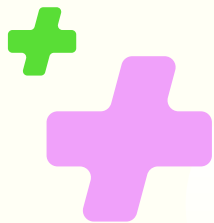
To ensure the budgeted workplan is comprehensive and actionable, Transform Health Ecuador conducted the following analysis:

- Analysis and Diagnostic Report:** A detailed evaluation of health sector needs, priorities, and available financial resources under the Decennial Health Plan.
- Historical Investment Analysis:** A review of past digital health investments by the State and international organisations to identify funding gaps and opportunities.
- Budgeted Work Plan:** A costed roadmap to support the Decennial Health Plan's objectives, ensuring resources are allocated to achieve universal health coverage goals.

Through this dual focus on policy and investment, Ecuador is creating a sustainable framework for digital health transformation.



Coalition growth and development



This year Transform Health saw steady growth and deeper engagement around our priority issues. Our coalition now has 215 partners, including 81 global coalition members and 134 national partners across Indonesia, Kenya, Senegal, Ecuador and Mexico, each contributing to our shared goal of achieving equitable health for all through digital transformation



48% OF OUR PARTNERS ARE CHAMPIONING THE VOICES OF YOUNG PEOPLE, WOMEN, AND THOSE FROM MARGINALISED BACKGROUNDS



A key achievement has been our commitment to inclusion. 48% of our partners represent young people, women, and people from marginalised backgrounds, including partners involved in our popular mobilisation campaign and Young Experts Tech For Health. We strongly believe that communities must play a central role in shaping the future of digital health to achieve UHC.

Joint learning forum

In April 2024, we held our first strategy and joint learning forum with national coalitions and regional networks, in Nairobi, Kenya. The forum provided a space and an opportunity to learn from each other, share ideas, experiences and expertise. We plan to hold these events every two years.



The integration of YET4H




Over the past three years, Transform Health has partnered with Young Experts: Tech for Health (YET4H) to engage young people around the coalition's priorities. Towards the end of 2024, YET4H requested to be integrated into Transform Health to ensure stronger alignment and the long term sustainability of the network. This integration will deepen our engagement of young people and ensure they are driving the coalition's work. We are delighted to welcome YET4H into Transform Health!

As of 2025 YET4H becomes Transform Health's youth network and will strategically engage with and organise the coalition's growing youth membership at national, regional and global levels, to ensure greater representation of young people in all aspects of the coalition's work.



Transform Health's growing digital reach

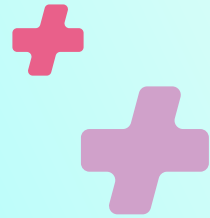
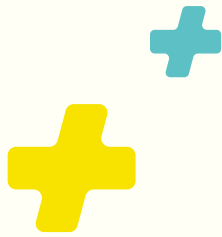
Transform Health has seen substantive growth in its online presence and reach over the last year.

ANALYTICS IN 2024	TOTAL
 <p data-bbox="485 770 850 857">Follower increase on social media</p>	50%+
 <p data-bbox="485 1167 807 1254">Impressions on social media</p>	Half a million+
 <p data-bbox="485 1585 815 1673">Active users across websites</p>	41,100+



2024

ANNUAL REPORT



**Transform
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